



CALIFORNIA STATE UNIVERSITY  
**BAKERSFIELD**

# Fall 2024 Special Budget Forum

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Monday, December 9, 2024

# Agenda

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## > **Welcome**

- Vernon B. Harper, Jr., Ph.D.  
*President*

## > **Shared Governance**

- Melissa Danforth, Ph.D.  
*Chair, Academic Senate*
- Di Wu, Ph.D., C.P.A., C.M.A.  
*Chair, Academic Senate Budget and Planning Committee*

## > **Budget Update**

- Thom Davis, M.S.T., C.P.A.  
*Vice President and Chief Financial Officer*

## > **Q&A**

- All



# President's Welcome



CALIFORNIA STATE UNIVERSITY  
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# Shared Governance

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- > Campus Community
- > Academic Senate  
Budget Planning Committee
- > Business & Administrative Services



CALIFORNIA STATE UNIVERSITY  
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## UNIVERSITY BUDGET BOOK 2023-2024

### How to find the Budget Book

1. [www.csub.edu](http://www.csub.edu)
2. Budget Central
3. 2023-24 University Budget Book

**CSU** The California State University

# Budget Update

# State Budget Allocation FY 2024-25

## State of California

\$298 Billion

## Higher Education

\$24.2 Billion or 8.1% State of California

## California State University

\$5.2 Billion or 21.5% Higher Education

## California State University Bakersfield

\$116.6 Million or 2.3% CSU

California State University				
Base Budget - Ongoing State Funding (in millions)				
Fiscal Year		2024-25	2025-26	2026-27
2024-25	5% Compact	240		
	One-Time Reduction	(75)		
2025-26 (intent)	5% Compact		252	
	Deferral		(252)	252
	7.95% Reduction		(397)	
2026-27 (intent)	5% Compact			264
	Deferral			(264)
State General Fund		165	(397)	252

**Source and Use of Funds**  
*(in millions)*

Source of Funds	2024-25	2025-26
<b>State General Fund</b>	<b>165</b>	<b>(397)</b>
Tuition from Rate Increase	148	164
Tuition from Enrollment Increase	24	24
<b>Total Revenues / Source of Funds</b>	<b>338</b>	<b>(209)</b>
Use of Funds		
Workforce Investments (compensaton and health premiums)	299	296
Institutional Support (Title IX, NAGPRA, insurance, utilities, other)	109	152
Student Access and Enrollment	55	56
Student Success (Graduate Initiative 2025)	30	22
Basic Needs and Mental Health	7	5
State University Grant (Tuition Rate & Enrollment)	58	63
<b>Total Expenditures / Use of Funds</b>	<b>557</b>	<b>593</b>
<b>Total Expenditures &gt; Total Revenues / Budget GAP --&gt;</b>	<b>(220)</b>	<b>(802)</b>





CALIFORNIA STATE UNIVERSITY  
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# Budget Update

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# Steps taken to date

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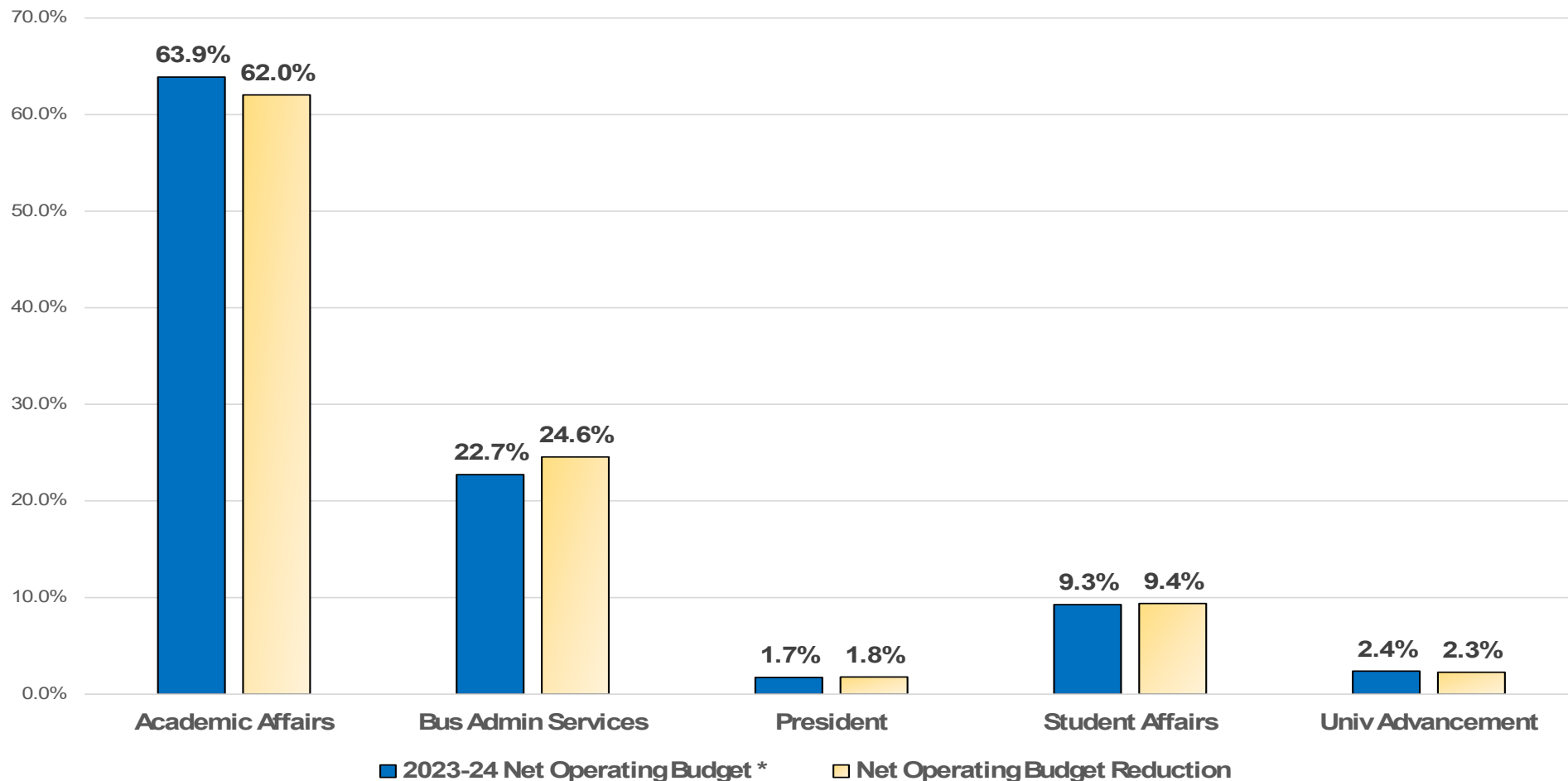
- Identified permanent budget reduction required by July 1, 2025
- Identified budget reduction milestone for July 1, 2024
- Identified Three Scenarios of the Governor's January Budget
- Achieved budget reduction milestone for July 1, 2024, by:
  - ✓ Capturing open positions
- Identified short-term operational plans
- Identified long-term strategic plans
- Enhanced shared governance and developed next steps

# Budget Status

Net Operating Budget Reduction <i>(in millions)</i>			
Division	by July 1, 2024	Additional	by July 1, 2025
Academic Affairs	7.93	3.14	11.07
Business and Admin Services	3.14	1.24	4.38
President	0.23	0.09	0.32
Student Affairs	1.20	0.48	1.68
University Advancement	0.29	0.11	0.40
<b>Total Net Operating Budget Reduction</b>	<b>12.79</b>	<b>5.06</b>	<b>17.85</b>
<b>Total Net Operating Budget Reduction Percent</b>	<b>-7.96%</b>	<b>-3.15%</b>	<b>-11.11%</b>

# CSU Bakersfield Net Operating Budget % by Division

\* excludes Campuswide (insurance, memberships, utilities, deferred maintenance, etc. )



<b>California State University</b>			
<b>Base Budget - Ongoing State Funding</b>			
<b>Scenario Planning #1</b>			
<i>(in millions)</i>			
<b>Fiscal Year</b>		<b>2024-25</b>	<b>2025-26 Scenario #1</b>
<b>2024-25</b>	5% Compact	240	
	One-Time Reduction	(75)	
<b>2025-26 (intent)</b>	5% Compact		252
	<i>Deferral</i>		(252)
	7.95% Reduction		(397)
<b>2025-26 (scenarios)</b>	<b>1. No Change</b>		
<b>Net Annual Base Budget Allocation</b>		<b>165</b>	<b>(397)</b>
<b><u>CSU Bakersfield</u></b>			
Reduce Net Operating Budget			<b>(17.85)</b>
Rainy Day Reserve Funds Required to Balance Budget			<b>Yes</b>
Operating Funds Available for Strategic Plan initiatives			<b>No</b>

<b>California State University</b>				
<b>Base Budget - Ongoing State Funding</b>				
<b>Scenario Planning #2</b>				
<i>(in millions)</i>				
<b>Fiscal Year</b>		<b>2024-25</b>	<b>2025-26 Scenario #1</b>	<b>2025-26 Scenario #2</b>
<b>2024-25</b>	5% Compact	240		
	One-Time Reduction	(75)		
<b>2025-26 (intent )</b>	5% Compact		252	252
	<i>Deferral</i>		(252)	(252)
	7.95% Reduction		(397)	(397)
<b>2025-26 (scenarios)</b>	1. No Change			
	<b>2. Restore 7.95% Reduction</b>			397
<b>Net Annual Base Budget Allocation</b>		<b>165</b>	<b>(397)</b>	<b>0</b>
<b><u>CSU Bakersfield</u></b>				
	Reduce Net Operating Budget		(17.85)	(17.85)
	Rainy Day Reserve Funds Required to Balance Budget		Yes	No
	Operating Funds Available for Strategic Plan initiatives		No	No

**California State University**

**Base Budget - Ongoing State Funding**

**Scenario Planning #3**

*(in millions)*

Fiscal Year		2024-25	2025-26 Scenario #1	2025-26 Scenario #2	2025-26 Scenario #3
<b>2024-25</b>	5% Compact	240			
	One-Time Reduction	(75)			
<b>2025-26 (intent)</b>	5% Compact		252	252	252
	<i>Deferral</i>		(252)	(252)	(252)
	7.95% Reduction		(397)	(397)	(397)
<b>2025-26 (scenarios)</b>	1. No Change				
	2. Restore 7.95% Reduction			397	397
	<b>3. Restore 7.95% Reduction and 5% Compact Deferral</b>				252
<b>Net Annual Base Budget Allocation</b>		<b>165</b>	<b>(397)</b>	<b>0</b>	<b>252</b>
<b><u>CSU Bakersfield</u></b>					
Reduce Net Operating Budget			(17.85)	(17.85)	(17.85)
Rainy Day Reserve Funds Required to Balance Budget			Yes	No	No
Operating Funds Available for Strategic Plan initiatives			No	No	Yes

## CSU Bakersfield

### Captured Tenure Track Positions by College / Area

*Data includes some FERP 0.5 FTE positions*

College / Area	FTE
Arts & Humanities	8.50
Business & Public Administration	8.50
Library	2.00
Natural Sciences, Math & Engineering	9.50
Social Sciences & Education	16.00
VP Academic Affairs	1.00
<b>Total Captured to Date</b>	<b>45.50</b>
Total 2023	291.50
Total Reduction Percent	15.61%
<b>Total 2023 - State Funded</b>	<b>291.50</b>
<b>Total Reduction Percent - State Funded</b>	<b>15.61%</b>



## CSU Bakersfield

### Captured Management Personnel Positions by Division

Division	Positions
Academic Affairs	2.00
Business & Administrative Services	6.00
President	1.00
Student Affairs	2.00
University Advancement	0.00
<b>Total Captured to Date</b>	<b>11.00</b>
Total 2023	132.00
Total Reduction Percent	8.33%
<b>Total 2023 - State Funded</b>	<b>111.00</b>
<b>Total Reduction Percent - State Funded</b>	<b>9.91%</b>

# CSU Bakersfield

## Captured Staff Positions by Division

Division	Positions
Academic Affairs	4.00
Business & Administrative Services	18.00
President	1.00
Student Affairs	2.00
University Advancement	0.00
<b>Total Captured to Date</b>	<b>25.00</b>
Total 2023	569.00
Total Reduction Percent	4.39%
<b>Total 2023 - State Funded</b>	<b>473.00</b>
<b>Total Reduction Percent - State Funded</b>	<b>5.28%</b>

# Identified short-term operational plans

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- Created Budget Advisory Committee
- Each Division responsible for their Budget Reduction
  - ✓ Continue review of position control opportunities
  - ✓ Created Academic Affairs Budget Advisory Task Force
- Utilize unrestricted Rainy Day Reserve Funds
- Utilize restricted Other Reserve Funds as identified

# Identified long-term strategic plans

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- Advocate to retain state general fund appropriations
- Increase recruitment and retention of students
- Increase unrestricted (and restricted ) philanthropic giving
- Increase grant indirect cost recovery revenues
- Increase public-private partnerships (P3) opportunities
- Implement software solutions for operating efficiencies
- Achieve and maintain a balanced net operating budget
- Build unrestricted Rainy Day Reserve Funds to appropriate level

# Shared Governance and Next Steps

- **Shared Governance**

- ✓ **Budget Advisory Committee (BAC) is charged to provide a prioritized list of budget allocation recommendations to the President's Cabinet** for achieving the university's strategic plan, supporting the university's academic mission, and ensuring the university's financial viability amid the ongoing fiscal challenges and opportunities.

- **Next Steps**

1. **Campus community is asked to provide feedback and recommendations to the BAC** (see BAC members on following two slides)
2. BAC to meet in January to discuss the campus feedback and recommendations and provide a prioritized list to the President's Cabinet
3. Campus community to be provided with regular budget updates

# Budget Advisory Committee Members (1 of 2)

Vice President and Chief Financial Officer, chair, Thom Davis

Vice President for Academic Affairs and Provost, vice chair, Dr. James Rodriguez

Vice President for Student Affairs, Dr. Thomas Wallace

Vice President for University Advancement, Heath Niemeyer

Chief of Staff to the President and Dean of Extended Education, Dr. Kristen Watson

Chief Diversity Officer and Special Assistant to the President, To Be Determined

**Academic Senate Chair, Dr. Melissa Danforth**

**Academic Senate Budget and Planning Committee Chair, Dr. Di Wu**

Associated Students, Inc. (ASI) President, Erin Pruitt

Associated Students, Inc. Representative (selected by ASI), To Be Determined

# Budget Advisory Committee Members (2 of 2)

Chief Enrollment Officer, Dr. Dwayne Cantrell

Athletic Director, Kyle Conder

Chief Budget Officer, Natasha Hayes

Chief Assessment Officer, Dr. Monica Malhotra

Dean, Natural Sciences, Mathematics and Engineering, Dr. Jane Dong

Dean, Antelope Valley Campus, Dr. Elizabeth Adams

Faculty Representative #1 (selected by Academic Senate), Dr. Jooanne Choi

Faculty Representative #2 (selected by Academic Senate), Dr. Atieh Poushneh

Staff Representative #1 (selected by staff), Alex Cruz

Staff Representative #2 (selected by staff), Isabel Gonzalez

The background of the image is a solid blue color. In the center, there is a large, faint, circular seal of California State University, Bakersfield. The seal features a sunburst at the top, a central emblem, and a laurel wreath. The text "CALIFORNIA STATE UNIVERSITY" is arched across the top, "1970" is in the center, and "BAKERSFIELD" is arched across the bottom.

THANK YOU